



**MINISTRY OF ENERGY AND MINERAL DEVELOPMENT**

**REQUEST FOR EXPRESSIONS OF INTEREST**

(CONSULTING SERVICES – FIRMS SELECTION)

<b>COUNTRY</b>	<b>UGANDA</b>
<b>NAME OF THE PROJECT</b>	<b>ELECTRICITY ACCESS SCALE-UP PROJECT (EASP)</b>
<b>PROJECT NUMBER:</b>	<b>P166685</b>
<b>REFERENCE NO:</b>	<b>MEMD/SRVCS/2021-2022/00627/ERD</b>
<b>ASSIGNMENT TITLE:</b>	<b>CONSULTANCY SERVICES FOR TECHNICAL ASSISTANCE TO THE MINISTRY OF ENERGY AND MINERAL DEVELOPMENT TO SUPPORT THE IMPLEMENTATION OF THE SECOND – GENERATION POWER SECTOR REFORMS</b>

The Government of Uganda (GoU) has received funding from the World Bank for implementation of the Electricity Access Scale-up Project (EASP), which aims at increasing access to energy for households, commercial enterprises, industrial parks, and public institutions nationwide, including in refugee hosting districts. GoU intends to utilize part of the proceeds for **Consultancy Services for Technical Assistance to the Ministry of Energy and Mineral Development to Support the Implementation of the Second – Generation Power Sector Reforms.**

The overall objective of this Technical Assistance is to support the GoU in carrying out the second-generation reforms in Uganda’s power sector. The Consultant will;

- a) review the performance of the Electricity Supply Industry (ESI) in Uganda encompassing, among others, the review and synthesis of the recommendations from existing technical studies on performance of the first power sector reforms in Uganda;
- b) Prepare an Impact analysis report of the proposed merger of GoU utilities of Uganda Electricity Generation Company Limited (UEGCL), Uganda Electricity Transmission Company Limited (UETCL) and Uganda Electricity Distribution Company Limited (UEDCL) to improve efficiency and make recommendations on the suitability of the proposed ESI structuring under the proposed merged company

to achieve set targets (universal access to electricity by 2030, loss reduction targets, financial sustainability, improved system reliability and tariff affordability) and sustain the gains of the first reforms, taking into consideration the Electricity (Amendment) Act, 2022. The Consultant shall propose a strategy, roadmap and action plans for implementing the reforms; and

- c) Support GoU in the implementation of the second-generation power sector reforms by providing the necessary technical assistance to GoU to ensure a seamless transition of Uganda's ESI as the existing concessions draw to an end, considering industry best practices and developing the required frameworks through which possible future Public Private Partnerships (PPPs) can be deployed in the different segments of the power sector. The Consultant shall also provide technical guidance on how to manage the recently developed GoU generation plants (Isimba HPP and Karuma HPP).

**The scope of the assignment will be undertaken over two phases covering:**

**Phase One:**

- **Task 1:** Review of the performance of the ESI in Uganda including existing studies regarding the electricity sector development and progress since the last reforms and provide appropriate conclusions with respect to the performance outcomes of the reforms.
- **Task 2:** Review the proposed power sector reforms/merger and generate merger scenarios and corresponding impacts on the power sector taking into consideration the Electricity Amendment Act (2022). The Consultant shall propose a strategy, roadmap and action plans for implementing the reforms.
- **Task 3:** Review agreements of all existing concessions in the ESI, Privatization Agreements, Escrow Agreements, and Licenses, to determine the transition issues, propose forward-looking recommendations on any future concessions and actions for GOU before the natural end of the existing concessions. Recommend best industry practice for the management of GoU's generation plants of Isimba HPP, Karuma HPP and others that are nearing the end of their concessions. The Consultant shall advise on the nature and form for Public-Private Partnerships (PPP) or an appropriate framework for structuring of the ESI, including the obligations of the parties, the risk allocation and drafting the requisite agreements to operationalize the proposed framework.
- **Task 4:** Prepare Final Report covering all deliverables under Phase 1 of the assignment.

**Phase Two:**

- **Task 5:** Support towards the implementation of the second-generation power sector reforms including support towards the closure of the existing concessions in the ESI where applicable based on the recommendations approved by GoU.

Phase One of the assignment will have a duration of about six (6) months while the duration of Phase 2 is estimated at about seven (7) months after completion of Phase One.

The detailed Terms of Reference (TOR) for the assignment can be accessed at [www.energyandminerals.go.ug](http://www.energyandminerals.go.ug)

The Ministry of Energy and Mineral Development now invites eligible consulting firms (“Consultants”) to indicate their interest in providing the Services. Interested Consultants should provide information demonstrating that they have the required qualifications and relevant experience to perform the Services.

**The shortlisting criteria for the firm’s capability and experience are:**

- i) The Consultant (firm) should have at least ten (10) years of experience related to management and/or sector/institutional reforms of utilities, preferably electrical power systems in emerging markets (non-OECD countries). Experience in Uganda’s power sector will be an advantage.
- ii) The firm should have experience in undertaking at least three (3) assignments of similar nature related to power sector management and/or reforms of utilities, preferably electricity/power utilities (**Attach documentary evidence in form of contracts and or completion certificates, reference letters or the equivalent**s).
- iii) A staff / organizational organogram reflecting the firms technical and managerial capability as well as the availability of key personnel with appropriate skills/expertise and experience to undertake the assignment as detailed in the ToR. The general qualifications, experience and the number of key staff as provided in the ToRs (please do not submit CVs and bio data of experts at this stage).

The attention of interested consultants is drawn to Section III, paragraphs 3.14, 3.16 and 3.17 of the World Bank’s ‘Procurement Regulations for IPF Borrowers’ July 2016 revised November 2017, July 2018 and November 2020 [Procurement in investment Project Financing; Goods, Works, Non-Consulting and Consulting Services], setting forth the World Bank’s policy on conflict of interest.

Consultants may associate with other firms to enhance their qualifications, but should indicate clearly whether the association is in the form of a joint venture and/or a sub-consultancy. In the case of a joint venture, all the partners in the joint venture shall be jointly and severally liable for the entire contract, if selected.

A consultant will be selected in accordance with the Quality and Cost Based Selection (QCBS) method set out in the World Bank’s ‘Procurement Regulations for IPF Borrowers’ July 2016 revised November 2017, July 2018 and November 2020.

Further information can be obtained at the address below during office hours (Monday to Friday, 08:30 – 17:00 hours, except on public holidays).

Expressions of interest (One original plus three copies) must be delivered in a written form to the address below (in person, or by courier, or by e-mail) **by August 19, 2022 at 10:00 a.m.**

The packages must be clearly marked as;

**Expression of Interest for Consultancy Services for Technical Assistance to the Ministry of Energy and Mineral Development to Support the Implementation of the Second – Generation Power Sector Reforms.**

**Address:**

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